

# CERTIFICATE

INTERNATIONAL REMOTE SCIENTIFIC  
AND PEDAGOGICAL INTERNSHIP

PL №103-05-25  
15.05.2025



Instytut Spraw  
Administracji  
Publicznych

CERTIFICATE OF PARTICIPATION

*Tetiana Ryabovolik*

INTERNATIONAL REMOTE (ONLINE) SCIENTIFIC AND PEDAGOGICAL INTERNSHIP  
on the topic:

«PUBLIC MANAGEMENT AND ADMINISTRATION EXPERIENCE  
OF THE EUROPEAN UNION»

This is to certify that he/she took part, completed the curriculum.



Dr hab.  
Janusz Niczyporuk

INSTYTUT SPRAW  
ADMINISTRACJI PUBLICZNEJ  
ul. Tulipanowa 47, 20-827 Lublin

20th of February – 15th of May, 2025, Republic of Poland

**PROGRAM  
OF INTERNATIONAL REMOTE  
SCIENTIFIC AND PEDAGOGICAL INTERNSHIP  
"PUBLIC MANAGEMENT AND ADMINISTRATION EXPERIENCE  
OF THE EUROPEAN UNION"**

deadline: 20.02.2025 – 15.05.2025

APPROVED BY  
INSTYTUT SPRAW  
ADMINISTRACJI PUBLICZNEJ  
ul. Tułpanowa 47-20-827 Lublin  
Dr hab. Janusz Niczyporuk

1.	Theme №1. The Study of Public Administration.	20 hours
2.	Theme №2. Public administration in Poland.	10 hours
3.	Theme №3. Public Administration Reform: Lessons from the World Bank.	10 hours
4.	Theme №4. The importance of public procurement markets and opportunities for Belgian companies.	10 hours
5.	Theme №5. Intelligent Modelling of e Government Initiatives in Greece.	10 hours
6.	Theme №6. CAF in public administration - Good practices from Estonia.	10 hours
7.	Theme №7. Digitisation & Future of E-Governance, Estonia leading by example   Mr. Arnaud Castaignet.	10 hours
8.	Theme №8. Digitising Ireland: the Government CIO's Perspective.	10 hours
9.	Theme №9. Exploring Digital Government Transformation in the EU – DIGIGOV.	10 hours
10.	Theme №10. Digital governance models.	10 hours
11.	Theme №11. Digitization of Governance and Public Services.	10 hours
12.	Theme №12. The Digital Transformation of the Italian Public Administration.	10 hours
13.	Theme №13. Digital Government in the Next Generation EU.	10 hours
14.	Theme №14. Digital identity: Digital citizenship and e-Government (EIF virtual debate).	10 hours
15.	Theme №15. Improving public sector effectiveness in Italy (and elsewhere)	10 hours
16.	Theme №16. Greece's Digital Leap A Case Study of Reform and Good Governance.	10 hours
17.	Theme №17. E-leadership in local government organizations: cases of Germany and Baltic States.	10 hours

*The educational program is completed in its entirety, totaling 180 study hours (6 ECTS).*